

Ghosson AlKhaled – Industry-Leading AAC Executive.



Professional Overview

Ghosson Ghassan Al-Khaled is a distinguished Kuwaiti engineer and business leader with over two decades of experience in the construction manufacturing sector. She is best known for her tenure at ACICO Group, where she rose from an entry-level civil engineer to become Deputy Chief Executive Officer (Deputy CEO) of ACICO Industries, the largest manufacturer of Autoclaved Aerated Concrete (AAC) in the Middle East.

In this capacity, Al-Khaled directed a company with approximately \$1.3 billion in assets and an annual turnover of \$300 million. Her leadership spanned operations across Kuwait, Saudi Arabia, the United Arab Emirates, and Qatar, where she managed multiple factories and business units, consistently delivering growth, efficiency, and innovation. She combines deep technical expertise in civil engineering with strong business management skills, positioning herself as a powerhouse in the AAC block manufacturing industry.

Leadership in AAC Manufacturing

Al-Khaled's career has been firmly rooted in AAC block manufacturing and sustainable building materials. She joined ACICO in 2002 as a civil engineer, at a time when the company's core business was a single AAC block plant in Kuwait. Climbing the ranks through dedication and results, she became Chief Operating



Officer (COO) of ACICO's industrial division, overseeing the group's factories and production operations.

In this role, she ensured that ACICO's flagship AAC factories met growing market demand while maintaining strict quality standards. Her success in operational management led to her promotion as Deputy CEO, where she managed five COOs across the company's diversified divisions. Throughout her tenure, she was instrumental in expanding ACICO's AAC production footprint regionally, establishing new manufacturing facilities and extending distribution into Gulf markets.

Under her leadership, ACICO evolved from a family-run local manufacturer into a regional integrated construction materials group, with AAC technology remaining the backbone of the business. She played a key role in expanding ACICO into cement, precast concrete, and other building materials, reinforcing AAC's importance in the company's DNA and long-term strategy.

Operational Excellence & Growth

Al-Khaled's leadership in factory operations and industrial management is marked by her relentless drive for efficiency, innovation, and teamwork. As COO and later Deputy CEO, she fostered a culture of excellence across ACICO's manufacturing plants, implementing process improvements and client-focused solutions that resulted in sustained profitability and operational growth.

Her guiding motto, "One Team, One Dream," exemplifies her inclusive leadership style, which brought together employees of diverse backgrounds under a shared vision of success. This approach resulted in high employee loyalty and low turnover, as she built a corporate culture that valued expertise, innovation, and collaboration.

Al-Khaled has been widely praised for her strategic vision, problem-solving abilities, and resourceful business strategies. She spearheaded the development of the "ACICO System", an integrated building solution that combined AAC blocks with complementary construction materials and services, offering clients a comprehensive, end-to-end building solution.



Her impact is also evident in ACICO's resilience and agility in crisis management. During the global financial crisis of 2008–2009, she played a key role in steering the company through economic turmoil by implementing proactive risk mitigation strategies. She reinforced strong-performing sectors, strengthened financial management, and ensured long-term business sustainability, positioning ACICO for rapid post-crisis recovery.

Her forward-thinking approach to innovation, coupled with her belief that "the sky is the limit", has helped set new benchmarks in the AAC block industry, making her a respected figure in global industrial manufacturing.

Achievements & Recognition

Ghosson Al-Khaled's **exemplary leadership and industry impact** have earned her **extensive recognition** at both regional and international levels. She has been repeatedly honored as **one of the Arab world's most powerful businesswomen** and has received numerous accolades for her contributions to **manufacturing**, **leadership**, and **business development**.

Some of her most notable recognitions include:

- **Top 100 Most Powerful Arab Businesswomen** Forbes Middle East
- **100 Most Influential Arabs** Arabian Business
- Young Global Leader (YGL) World Economic Forum
- Woman Game Changer Award Global WIL Economic Forum
- ▼ Government Advisory Role Kuwait's Supreme Council for Planning &

Development

These accolades reflect her leadership excellence, her ability to transform businesses, and her influence in shaping the future of industrial manufacturing.



Education & Executive Training

Al-Khaled's **strong technical foundation and executive leadership skills** are reinforced by an impressive **educational background**. She holds:

Bachelor's Degree in Civil Engineering & Construction Management –

Kuwait University

- Master's Degree in Building Science University of Southern California (USA)
- Executive MBA Thunderbird School of Global Management, Arizona
- w of Harvard Kennedy School Focused on leadership and corporate governance

In addition to her formal degrees, she is a strong advocate for **continuous professional development**, encouraging her teams to pursue **globally recognized certifications** such as CPA, CFA, CMA, CIA, and PMP. Her blend of **technical expertise**, **business strategy**, **and leadership training** makes her a **well-rounded executive** with a **global business perspective**.

Strategic Business Initiatives & Future Vision

Beyond her leadership in AAC manufacturing, Al-Khaled has expanded her influence across multiple industries. She is the Owner and Managing Director of The Palms Beach Hotel & Spa, a major hospitality enterprise in Kuwait, where she has successfully applied her business expertise to the service sector, demonstrating her ability to manage, scale, and optimize diverse business models.

She has also been deeply involved in social responsibility initiatives, founding Autism Partnership Kuwait (APK)—a non-profit autism treatment center that provides cutting-edge Applied Behavior Analysis (ABA) therapies for children. Her ability to mobilize resources and create lasting impact highlights her commitment to long-term value creation and community-driven leadership.



A Visionary Business Leader

Ghosson Al-Khaled is widely regarded as a trailblazing business executive, known for her ability to scale industrial operations, expand businesses across international markets, and lead complex organizations. Her track record of success, operational excellence, and strategic foresight makes her a highly respected thought leader in the global business community.

Whether in industrial manufacturing, hospitality, or strategic investment, she continues to push boundaries, inspire innovation, and create lasting impact in the industries she leads.